

# Cabinet AGENDA

**DATE:** Thursday 6 December 2018

**TIME:** 6.30 pm

**VENUE:** Committee Rooms 1 & 2, Harrow Civic Centre,  
Station Road, Harrow, HA1 2XY

## MEMBERSHIP

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**Chair:** Councillor Graham Henson (Leader of the Council, Portfolio Holder for Strategy, Partnerships, Devolution and Customer Services)

### Portfolio Holders:

Councillor Sue Anderson	Community Engagement and Accessibility
Councillor Simon Brown	Adults and Public Health
Councillor Keith Ferry	Deputy Leader, Regeneration, Planning and Employment
Councillor Phillip O'Dell	Housing
Councillor Varsha Parmar	Environment
Councillor Christine Robson	Young People and Schools
Councillor Krishna Suresh	Community Cohesion and Crime
Councillor Adam Swersky	Finance and Resources

Councillor Antonio Weiss	Non-Executive Cabinet Member
John Higgins	Non-Executive Voluntary Sector Representative

**(Quorum 3, including the Leader and/or Deputy Leader)**

**Contact:** Frankie Belloli, Senior Democratic Services Officer

Tel: 020 8424 1263 E-mail: [frankie.belloli@harrow.gov.uk](mailto:frankie.belloli@harrow.gov.uk)

## **Useful Information**

### **Meeting details:**

This meeting is open to the press and public.

Directions to the Civic Centre can be found at:  
<http://www.harrow.gov.uk/site/scripts/location.php>.

### **Filming / recording of meetings**

The Council will audio record Public and Councillor Questions. The audio recording will be placed on the Council's website.

Please note that proceedings at this meeting may be photographed, recorded or filmed. If you choose to attend, you will be deemed to have consented to being photographed, recorded and/or filmed.

When present in the meeting room, silent mode should be enabled for all mobile devices.

### **Meeting access / special requirements.**

The Civic Centre is accessible to people with special needs. There are accessible toilets and lifts to meeting rooms. If you have special requirements, please contact the officer listed on the front page of this agenda.

An induction loop system for people with hearing difficulties is available. Please ask at the Security Desk on the Middlesex Floor.

**Agenda publication date: Wednesday 28 November 2018**

# AGENDA - PART I

## 1. APOLOGIES FOR ABSENCE

To receive apologies for absence (if any).

## 2. DECLARATIONS OF INTEREST

To receive declarations of disclosable pecuniary or non pecuniary interests arising from business to be transacted at this meeting from:

- (a) all Members of the Cabinet; and
- (b) all other Members present.

## 3. PETITIONS

To receive any petitions submitted by members of the public or Councillors.

## 4. PUBLIC QUESTIONS \*

To receive any public questions received in accordance with paragraph 16 of the Executive Procedure Rules.

Questions will be asked in the order in which they were received. There will be a time limit of 15 minutes for the asking and answering of public questions.

**[The deadline for receipt of public questions is 3.00 pm, 3 December 2018. Questions should be sent to [publicquestions@harrow.gov.uk](mailto:publicquestions@harrow.gov.uk)**

**No person may submit more than one question].**

## 5. COUNCILLOR QUESTIONS \*

To receive any Councillor questions received in accordance with paragraph 17 of the Executive Procedure Rules.

Questions will be asked in the order agreed with the relevant Group Leader by the deadline for submission and there be a time limit of 15 minutes.

**[The deadline for receipt of Councillor questions is 3.00 pm, 3 December 2018].**

## 6. KEY DECISION SCHEDULE - DECEMBER 2018 TO FEBRUARY 2019 (Pages 7 - 26)

## 7. PROGRESS ON SCRUTINY PROJECTS (Pages 27 - 28)

For consideration

## **COMMUNITY**

- KEY 8. REGENERATION PROGRAMME UPDATE - BUILDING A BETTER HARROW** (Pages 29 - 50)

Report of the Corporate Director, Community

- KEY 9. HOMES FOR HARROW: COUNCIL HOUSE BUILDING UPDATE** (Pages 51 - 64)

Report of the Divisional Director, Housing Services

- KEY 10. HARROW CULTURAL STRATEGY** (Pages 65 - 90)

Report of the Corporate Director, Community

- KEY 11. STREET TRADING - EXTENSION OF DESIGNATED AREAS** (Pages 91 - 168)

Report of the Corporate Director, Community

## **RESOURCES AND COMMERCIAL**

- KEY 12. CALCULATION OF COUNCIL TAX BASE FOR 2019-2020** (Pages 169 - 178)

Report of the Director of Finance

- KEY 13. TREASURY MANAGEMENT STRATEGY STATEMENT & ANNUAL INVESTMENT STRATEGY: MID-YEAR REVIEW 2018-19** (Pages 179 - 194)

Report of the Director of Finance

- KEY 14. REVENUE AND CAPITAL MONITORING 2018/19 - AS AT QUARTER 2 (30TH SEPTEMBER 2018)** (Pages 195 - 250)

Report of the Director of Finance

- KEY 15. ESTIMATED SURPLUS / (DEFICIT) ON THE COLLECTION FUND 2018-19**

Report of the Director of Finance to follow

- KEY 16. DRAFT REVENUE BUDGET 2018/19 AND MEDIUM TERM FINANCIAL STRATEGY 2019/20-2021/22** (Pages 251 - 300)

Report of the Director of Finance

- KEY 17. DRAFT CAPITAL PROGRAMME 2019/20 TO 2021/22** (Pages 301 - 332)

Report of the Director of Finance

**KEY 18. DRAFT HOUSING REVENUE ACCOUNT BUDGET 2019-20 & MEDIUM TERM FINANCIAL STRATEGY 2020-21 TO 2021-22 (Pages 333 - 358)**

Report of the Director of Finance

**19. ANY OTHER URGENT BUSINESS**

Which cannot otherwise be dealt with.

**20. EXCLUSION OF THE PRESS AND PUBLIC**

To resolve that the press and public be excluded from the meeting for the following items of business, on the grounds that they involve the likely disclosure of confidential information in breach of an obligation of confidence, or of exempt information as defined in Part I of Schedule 12A to the Local Government Act 1972:

<u>Agenda Item No</u>	<u>Title</u>	<u>Description of Exempt Information</u>
8.	Regeneration Programme Update – Building a Better Harrow (Appendices 1, 3 and 4)	Information under paragraph 3 of Part I of Schedule 12A to the Local Government Act 1972, relating to the financial or business affairs of any particular person (including the authority holding that information).
14.	Revenue and Capital Monitoring 2018/19 - Quarter 2 as at 30th September 2018 (Appendix 5)	Information under paragraph 3 of Part I of Schedule 12A to the Local Government Act 1972, relating to the financial or business affairs of any particular person (including the authority holding that information).

**AGENDA - PART II**

**21. REGENERATION PROGRAMME UPDATE - BUILDING A BETTER HARROW (Pages 359 - 406)**

Appendices 1, 3 and 4 to the Report of the Corporate Director, Community at Item 8 above.

**22. REVENUE AND CAPITAL MONITORING 2018/19 - AS AT QUARTER 2 (30TH SEPTEMBER 2018) (Pages 407 - 410)**

Appendix 5 to the Report of the Director of Finance at Item 14 above.

**\* DATA PROTECTION ACT NOTICE**

The Council will audio record items 4 and 5 (Public and Councillor Questions) and will place the audio recording on the Council's website, which will be accessible to all.

**[Note:** The questions and answers will not be reproduced in the minutes.]

Deadline for questions	3.00 pm on 3 December 2018
Publication of decisions	7 December 2018
Deadline for Call in	5.00 pm on 14 December 2018
Decisions implemented if not Called in	15 December 2018